# Continuous Testing: DevOps for the Enterprise

Delivering Quality Software at the Speed of Technology



## Virtual CICS User Group Meeting – 1030 EST (1530 GMT) 12 January 2016

Reducing your CICS Development Costs with IBM DevOps for Enterprise Systems

David Lawrence - Lead, IBM DevOps for Enterprise Systems Community of Practice



# Investing in the mainframe and System z

Investment in mainframe capabilities is critical to both current and future aspirations.

#### Future:

- Organisations unlikely to build new large global System z based applications in medium future.
- The challenge is to rapidly and efficiently expose systems of record to new systems of engagement.
- Business demand for reduced time to market and global solutions drives the need to rapidly deliver to common API's.
- Investing in current applications will
  - increase profit today by enabling you to deliver new features to market more rapidly.
  - reduce future maintenance costs and maintain your ability to continue rapid delivery by reducing end to end complexity
  - By moving disparate Core application systems of record to a common set of API's, position you for future consolidation.



#### **8 Key Practices Accelerate Delivery**

- 1. Minimum Viable Product
- Deliver in Small Batches
- 3. Minimize Hand-offs, Maximize Flow
- Eliminate Overhead
- 5. Automate Testing using APIs
- 6. Dedicate Teams
- 7. Practice Transparency
- 8. Loosely Coupled Architectures

Base: 600 IT professionals with app development responsibilities from US, Canada, UK, France, & Germany Source: A commissioned study conducted by Forrester Consulting on behalf of IBM, May 2014



The unicorns (born on the web companies) set the bar for DevOps. Some examples:

amazon 1.6 seconds mean time between weekday deployments, 1079 max deployments in an hour<sup>1</sup>



15000 engineers working on 4000+ projects, 5500 code commits/day,



75M testcases run daily<sup>2</sup>

>100 releases/day<sup>3</sup>



6419 deployments to production/year, 25/day, by 196 different people 4

<sup>&</sup>lt;sup>1</sup> http://www.slideshare.net/Dynatrace/why-everyone-needs-devops-now-gene-kim

<sup>&</sup>lt;sup>2</sup> http://www.slideshare.net/realgenekim/why-everyone-needs-devops-now

<sup>&</sup>lt;sup>3</sup> http://www.slideshare.net/jedberg/devops-at-netflix-reinvent

<sup>4</sup> http://www.slideshare.net/beamrider9/continuous-deployment-at-etsy-a-tale-of-two-approaches



#### Reality: Most enterprise companies are not unicorns

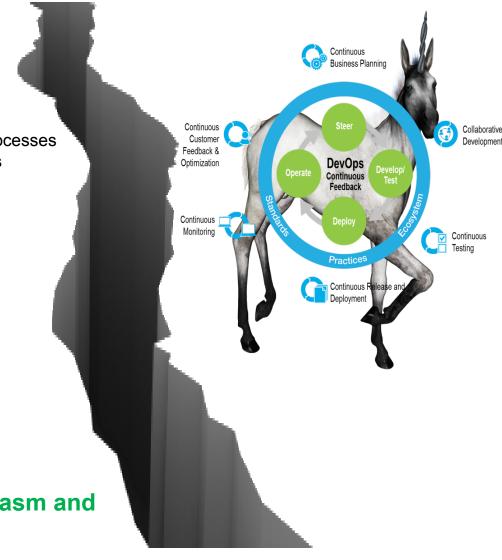
# **Ancient Infrastructure and Beliefs Remain**

- Outdated developer and team tools
- Aging developer population
- Disconnected teams, silos
- ☐ FUD: "millennials can't code COBOL", "manual processes exist for a reason", "SoR dev can't be as nimble as distributed dev"

#### **Ancient Practices Need Overhauling**

- Manual testing
- Availability of entire system is required to test
- Mainframe availability required (if some z)
- Reluctance to move test data off mainframe
- Cross-platform coordination required
- Manual project prioritization, status tracking

So, is it possible to cross this chasm and become a unicorn?





#### **Utopia: Enterprise unicorn fun facts**

Yes!!! And, many large companies are leading the way. Some examples:



**TARGET** 80 deploys/week, <10 incidents/month<sup>1</sup>



80% reduction in critical defects, 70% increase in system availability, 90% on-time delivery vs. 60% previously<sup>2</sup>



reduced dev cost from 100M to 55M/year, 140% increase in number of products under development<sup>3</sup>



resale up 30% first half of 2014, 24% YoY increase in customer service rating<sup>4</sup>

<sup>1</sup> http://www.slideshare.net/DevOpsEnterpriseSummit/does14-ross-clanton-and-heather-mickman-devops-at-target-41869677

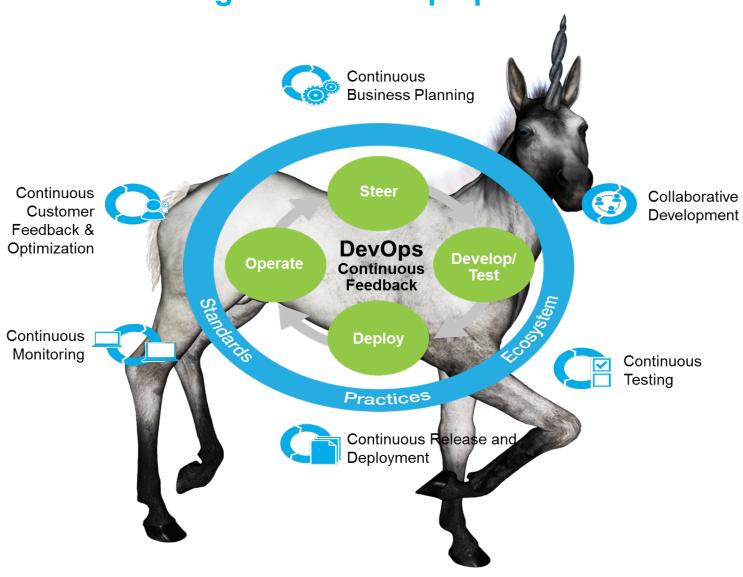
<sup>&</sup>lt;sup>2</sup> http://www.slideshare.net/DevOpsEnterpriseSummit/tuesday-400-hayden-lindsey-and-carmen-de-ardo-final?

<sup>&</sup>lt;sup>a</sup> <a href="http://www.slideshare.net/DevOpsEnterpriseSummit/does14-gary-gruver-macys-transforming-traditional-enterprise-software-development-processes">http://www.slideshare.net/DevOpsEnterpriseSummit/does14-gary-gruver-macys-transforming-traditional-enterprise-software-development-processes</a>

<sup>4</sup> http://www.slideshare.net/DevOpsEnterpriseSummit/tuesday-330-shakeel-sorathia-final?qid=d758c122-8df0-4e03-b2da-4ba4c7271897&v=qf1&b=&from\_search=11



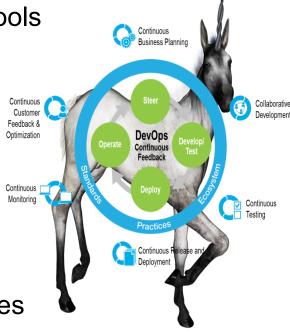
#### **Delivering on the DevOps promise**





#### **Evolving towards the unicorns**

- Use modern multi-platform developer and team tools
- Automate deployment, configuration, and testing
- Use virtualized services to enable earlier testing
- Offload testing from the mainframe
- Build and deploy in small batches
- Start with small pilot projects to build confidence
- Use real-time dashboards
- Consolidate SCMs
- Build a staged rollout plan
- Train the teams in tool usage and process changes
- Organize with cross functional teams
  - Gain executive buy-in and sponsorship up front
  - Hire and train millennials on enterprise applications, tools, and languages
  - Employ a loosely coupled architecture





# Proposed solution based around proven technology

Deliver a continuous integration software stack that enables application development for the mainframe and beyond.

Capabilities: Proposed Solution (and TRM status)

Developer IDE RDz or Rde for full Enterprise IDE facilities

Automated Unit Test zUnit (fundamental capability of RDz)

Off mainframe z/OS environment Rational Developer & Test

Collaboration and integration RTC

Environment mirroring Optim (TDM), Urban Code and GhreenHat

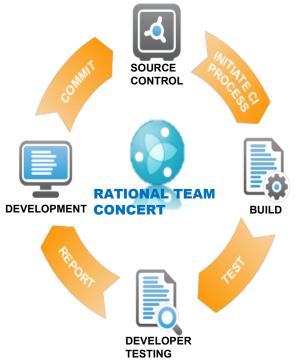
Continuous Delivery Urban Code

Quality Dashboard RTC





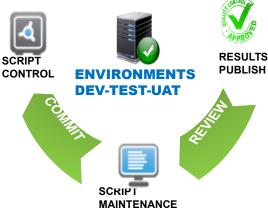
Defects directly in RTC (DEV) RQM-RTC Link (TEST)





DEPLOYMENT TO DEV AND TEST





**Continuous Build** 

Continuous Release

**Continuous Test** 

First Phase – Adoption of Continuous Integration (with DEV testing)

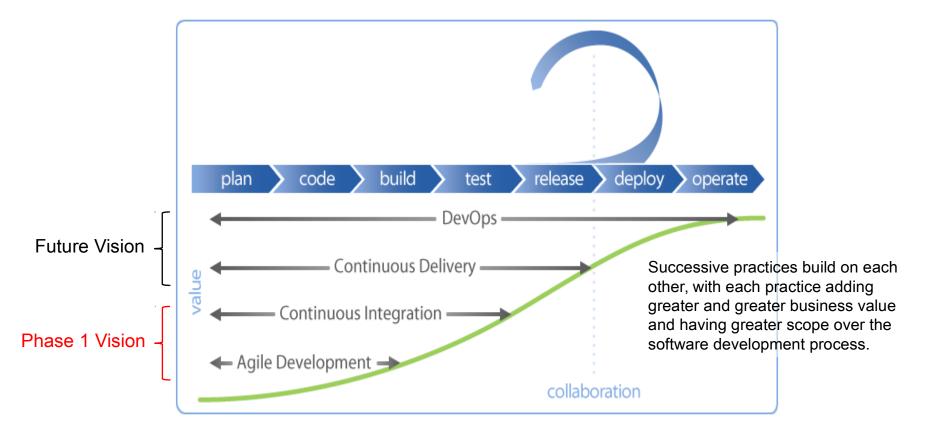


#### Why start with Continuous Integration?

Improves Quality
Improves Productivity

\* if done correctly

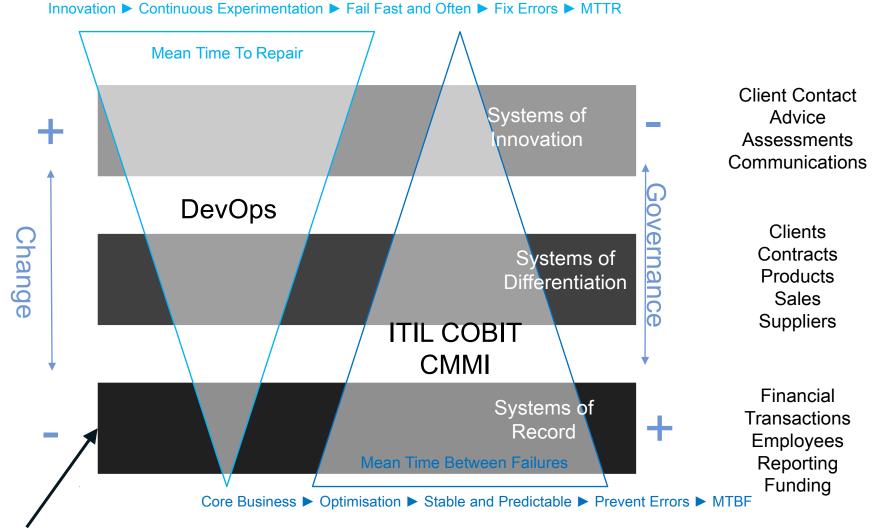
- Instant feedback to developers on quality issues
- Aids unit test automation on every build
- Supports Agile development
- Pre-cursor to Continuous Delivery and DevOps



#### IBM

#### **ALM Modernisation**

#### Pace layer approach and mainframe ALM modernisation



Mainframe applications tend to be 'systems of record' – stability is a core consideration. Stability and Agility should not be mutually exclusive



# System z and CI Through DevOps

Risks and Mitigation



#### **Continuous Integration**

#### Known Risks and proposed mitigation

The following key risks have been identified;

- Environmental mismatch.
  - If the z/OS Linux environment mismatched the mainframe environment we introduce delay not savings.
    - Mitigation Review UrbanCode to minimise the work involved
- · Increased demand on high cost resource removes any financial savings.
  - Sysprogs maintain the environments. This resource is more expensive than application developer resource.
    - Mitigation Need to validate the Sysprog overhead is not too onerous as above UrbanCode investigated.
- Robust RTC to Endevor or RTC SCM link required
  - Need to handle automated integration between the strategic SCM and the virtual environment.
- · Cost and availability of high quality training.
  - Any solution will need to be capable of global deployment and consumption.
- · New skills required to drive efficiency
  - Need to focus on technical skills across the community.
    - Mitigation Looking at global technical training opportunities in parallel with this initiative.
- Test driven development capabilities immature.
  - Deliver a means to carry out unit testing of CICS and DB2 programs.
    - Mitigation –IBM working on a solution and investigate potential test harness capabilities as an interim measure.
- Security considerations need to be evaluated.
  - Impacts of the new platform, ISR involvement critical.



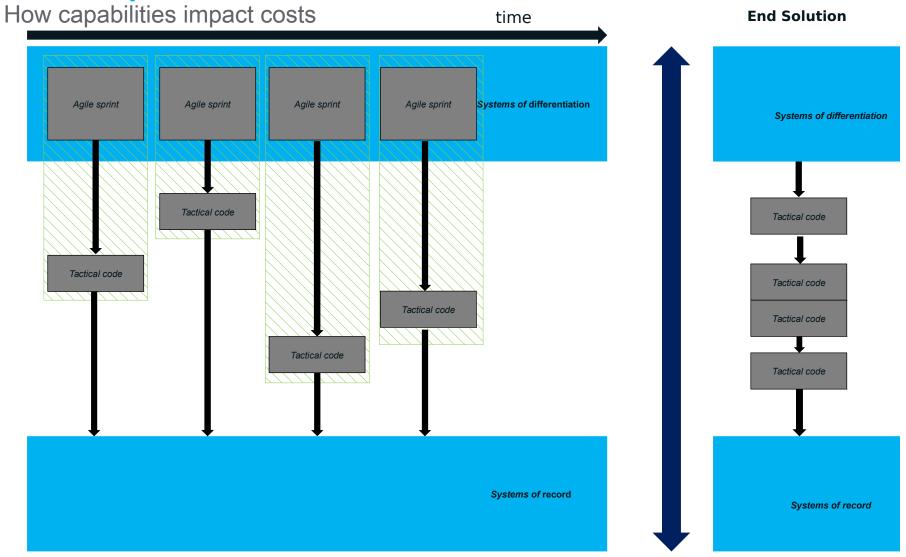
#### **Delivery Pressures**

Time versus maintainability

- Do you have already have continuous integration capabilities in the distributed languages.
- Pressures to deliver in an Agile manner against perceived slower pace in mainframe development lead to screen driven development.
- Tactical code written within the sprint to meet delivery dates whilst minimising impact on the system of record.
- Screen based design can lead to earlier delivery.
- True end to end architecture, design and development leads to more easily maintained services.
- By providing continuous integration capabilities to mainframe developers we maximise the potential for true end to end delivery.
- •Coupled with a definition of common API's for global systems of record we create the possibility of moving toward our future state aspirations.



#### **Current process**



Technical debt, e2e complexity and eventual loss of agility imposed



## **Code Quality**

Moving quality to the left

The adoption of automated unit testing introduces fundamental new opportunities:

- Enables a move to test driven development on the mainframe.
- Developers build tests with expected results directly from the requirements. zUnit supports this, the tests are mainframe artefacts.
- Run the tests to validate they fail (if they pass your code already supports the business requirements!)
- Build code to fulfil the tests.
- Use the quality dashboard to validate % successful tests over time progress reports are % of function delivered.
- At the end of the project the tests and known results are an asset stored in the SCM. Future regression tests are stored with the code.
- The quality dashboard stores unit test line and branch coverage, and you can click to individual lines.
- All this capability is automated as part of deliverable.



# Modern and open tools for z Systems DevOps



# Modern and open tools for z Systems

#### Java 8 and z13

Optimized CICS, IMS and DB2 transactions

# COBOL, PL/I, & C/C++ Compilers

z13 exploitation for increased performance

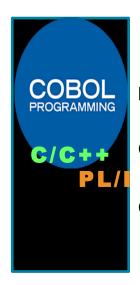


Up to **50%** 

improvement for generic applications

Up to 2X

improvement in throughout per core for security enabled applications



Up to 17%
performance improvement
1.5 X performance gain for
COBOL apps using packed decimal
30 X performance gain for

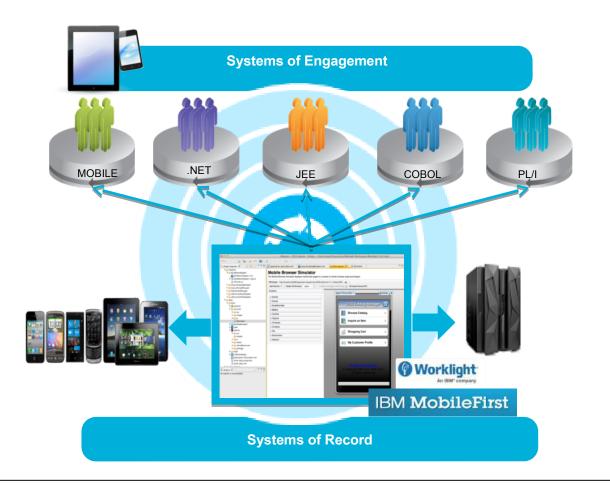
COBOL stmts with SIMD instructions

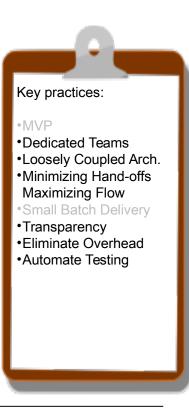
Results based on internal IBM lab measurements. Results for specific applications will vary, depending on the source code, the compiler options specified, and other factors



## Modern multi-platform developer and team tools

✓ Rational Developer Enterprise Edition (RDz) – modern IDE

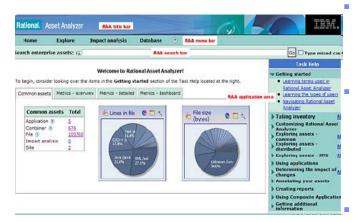


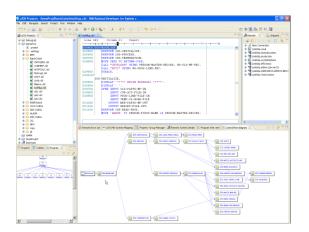




## **Analyze and Understand Application**







#### Use Rational Asset Analyzer to quickly understand flow and relationships across the enterprise even with little or no documentation

 Analyze, understand, and navigate complex application source code, including COBOL, PL/I, Assembler, C/C++, Java/JEE, etc...

#### Reduce time to market & risk of resource shortage by understanding the impact of change, upfront

- Understand source code complexity/fragility
- Analyze impact of potential code changes or database changes
- Find "dead code" for deletion from source base

#### Choose from two user interfaces for ease of access and use

- Integration with Rational Developer for System z for IDE users
- Browser-based user interface for dashboard and complex query construction

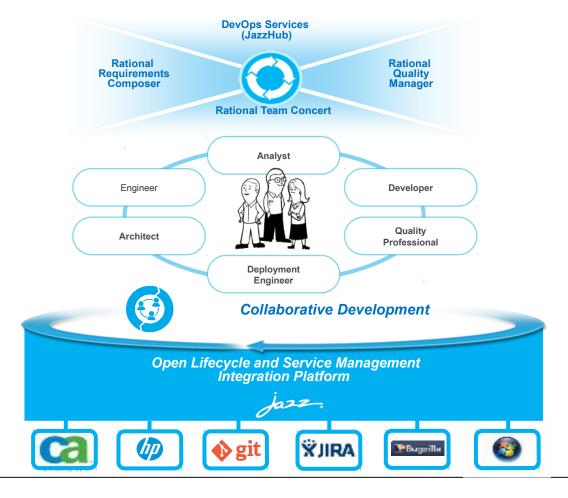
#### Supports enhanced usage Scenarios

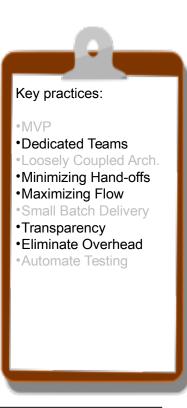
- COBOL Business Rule identification and capture
  - Extend RAA "vocabulary" to map business terms and properties to those used by developers
  - Leverage RAA's capabilities to find where rules are encoded in the COBOL source
  - Export results in formats consistent with WODM BRMS technologies
- Healthcare Industry ICD Migrations



#### Modern multi-platform developer and team tools

 Rational Team Concert Enterprise Edition (RTCee) – collaborative team environment across platforms and the lifecycle

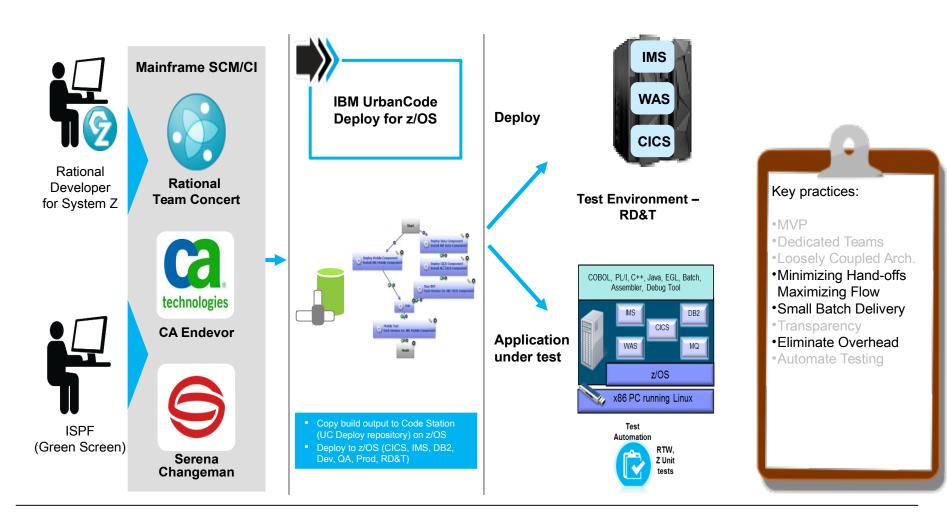






#### Automated deployment and configuration

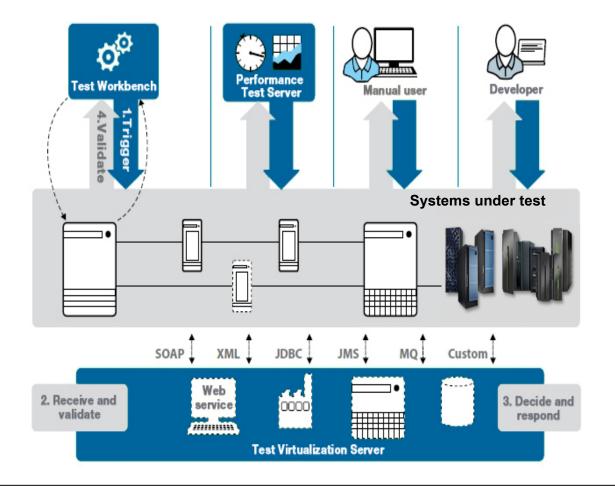
✓ UrbanCode Deploy – multi-platform applications and middleware





#### Automated testing and virtualized services

✓ Rational Test Workbench – automated testing of all aspects of the product

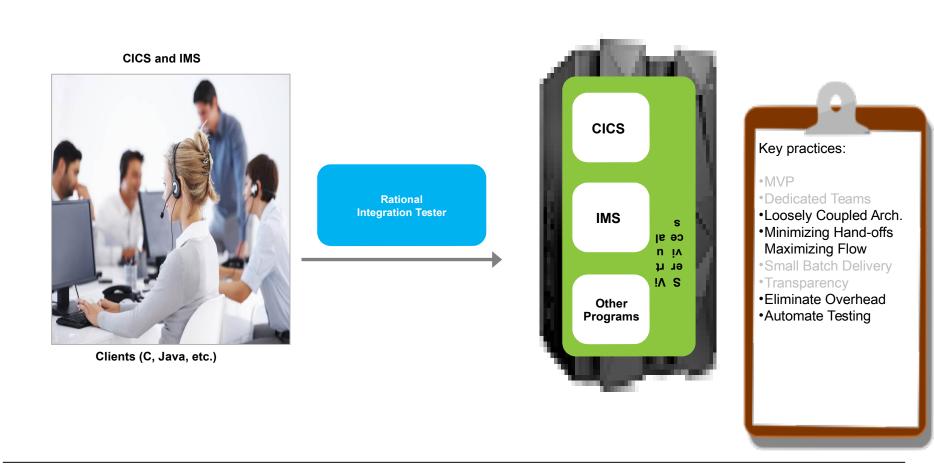






#### Automated testing and virtualized services

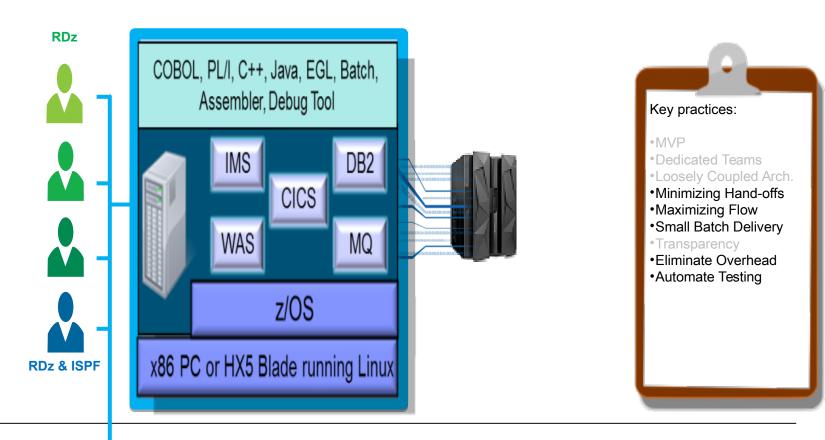
✓ Rational Test Workbench – virtual testing of systems and middleware





## **Testing off the mainframe**

✓ Rational Development and Test Environment for System z – test z/OS software on Intel platforms without using z System hardware



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#### Build and deploy in small batches<sup>1</sup>



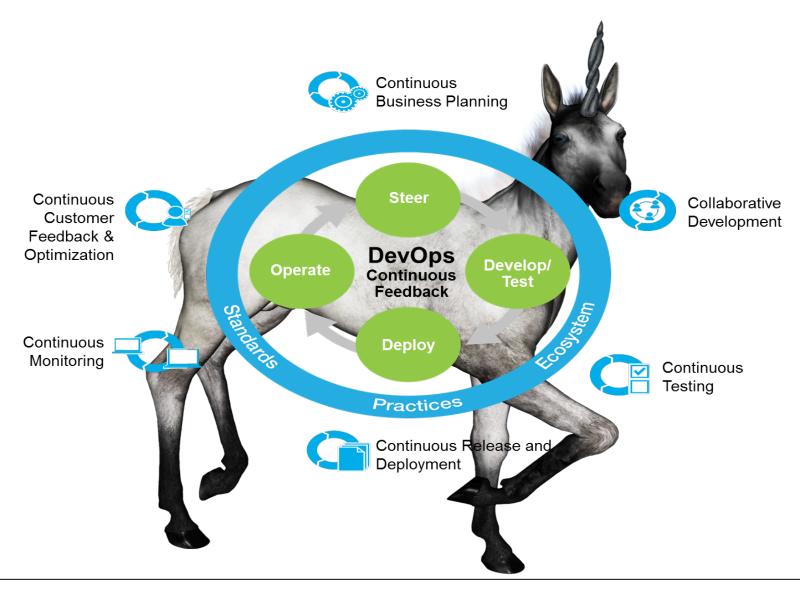
While not specific to a product, this is a critical best practice

- Reduces project risk
- Encourages automation
- Simplifies problem determination
- ✓ Speeds up feedback "reduces queue size"
- ✓ Improves flow
- ✓ Reduces cycle time
- ✓ Increases efficiency
- Lowers overhead
- ✓ Improves project visibility
- Encourages decoupled architectures

<sup>&</sup>lt;sup>1</sup> http://dev2ops.org/2012/03/devops-lessons-from-lean-small-batches-improve-flow/



### **Delivering on the DevOps promise**





#### Continuously delivering you more value

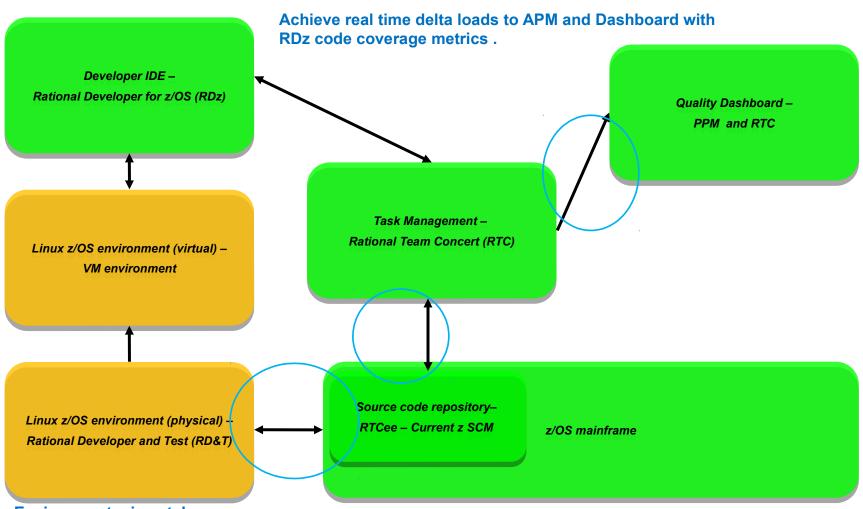
# Key new capabilities

Product	What's New?
Rational Developer for System z	Adds zUnit test capability to test COBOL and PL/I apps at a module level, including ability to drive unit tests for continuous integration builds
Collaborative Lifecycle Management as a Managed Service	Reduces cost with pay-for-use managed services with 99% (SLO) availability
Rational Development & Test for System z	Exploits latest middleware; now runs as a managed service reducing time to value and minimizing ongoing admin and capital expense
Rational Test Workbench	Virtualizes DB2 database access from CICS COBOL programs, tests/virtualizes CICS transactions over IPIC protocol, supports PL/I data structures
Urban Code Deploy	Enhances support for z/OS deployments with SMP/E install; supports JCL submission and job monitoring
Compilers	Exploits z13 and latest z middleware, gains up to 17+%¹ performance improvement with new optimizations in Enterprise COBOL; supports XL C/C++ compiler for Linux on z
PD TOOLS	Simplifies ordering with new PD TOOLS Modernization Solution Pack which bundles together the most commonly requested tools



## Continuous Integration for System z development

Optional Physical architecture and key challenges



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#### **Continuous Integration Process**



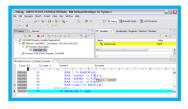


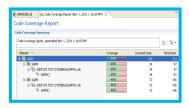






Application Quality Feedback From Endevor





Developer Checks
Out Source
Code/Quick Edit.

2

Make code change via RDz editor.

Check In / Quick Edit Save to Endevor using CARMA.

4

By default Endevor runs Compile and Link

(Optional) Developer can additional select and run

**Sub Processors** 

Automated tests triggered in Endevor via Sub Processors provide feedback on application quality to developer.

Compile and Link

Code Review RUNCR

Debugging *RUNDB* 

Code Coverage RUNCC

Automated Unit Testing RUNZU

2015 International Business Machines Corneration



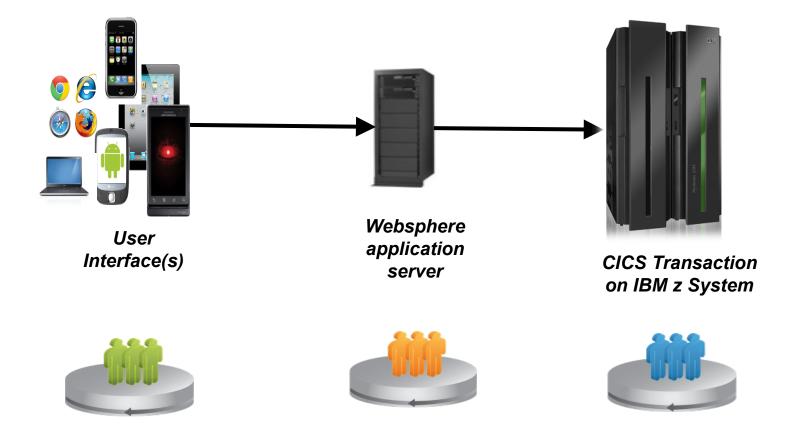
# Sale and Solution Plays to help get statred



# **Backups and Solution Review**

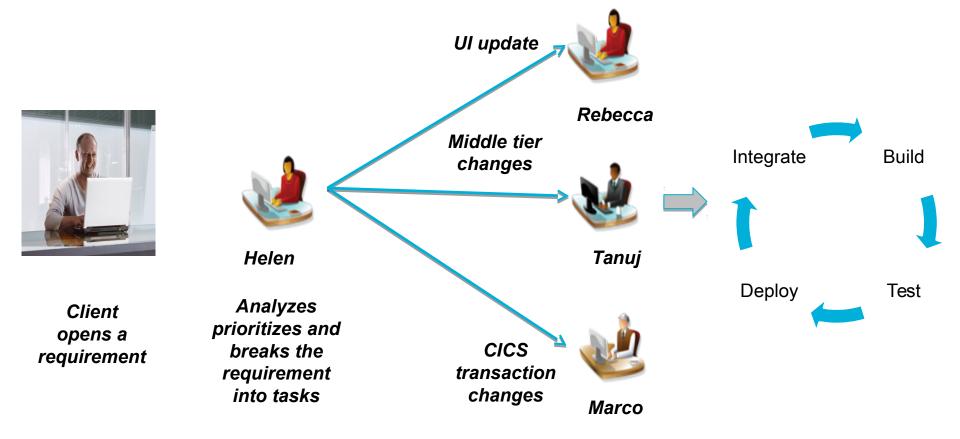


#### **Application and Team Overview**



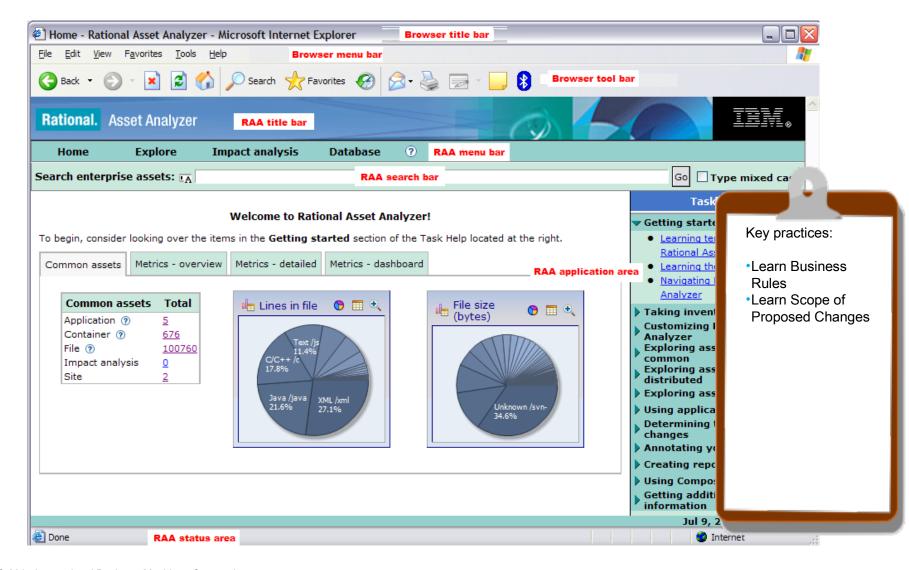


#### **Scenario Overview**





## **Understand the Application Structure: RAA**



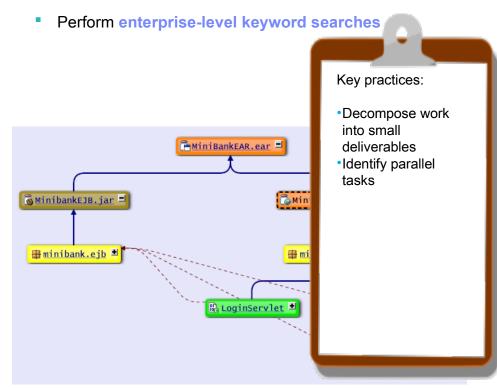


# Helen: Analyst Exploring Application Structure

- Group artifacts into user-defined groups called Applications to limit scope to area of interest
- Use various types of diagrams for understanding how the application "hangs together"

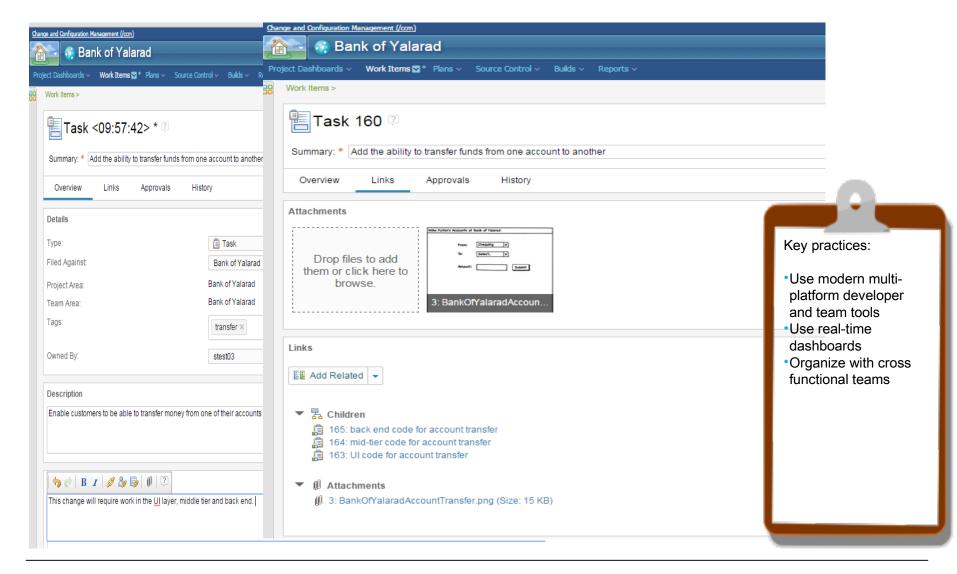
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- Use annotations to capture knowledge from SMEs e.g. Business function, description, etc.
- Create user-defined relationships for situations where relationships cannot be determined through static analysis



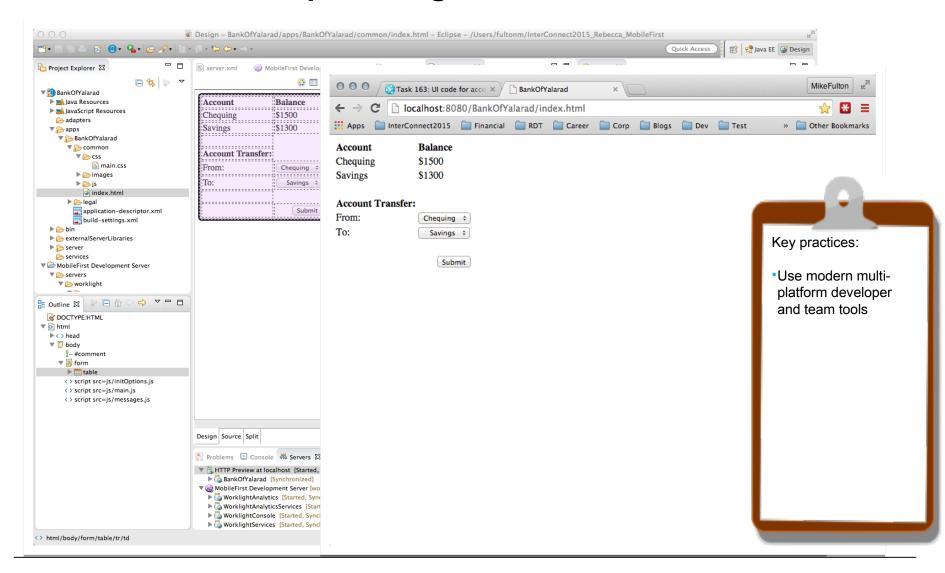


#### **Enhancement creation and Task breakdown: RTC**



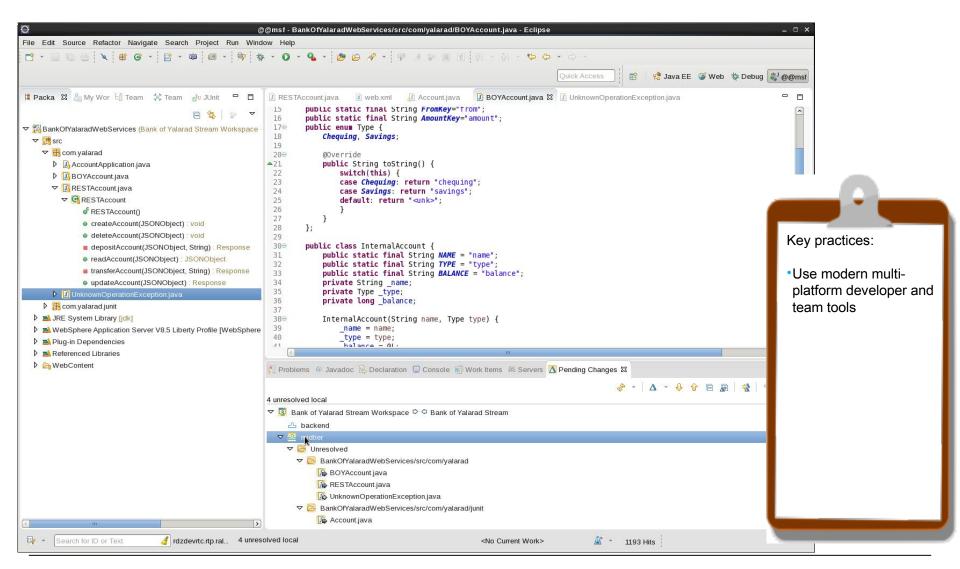


#### Rebecca: UI Developer using IBM MobileFirst Studio



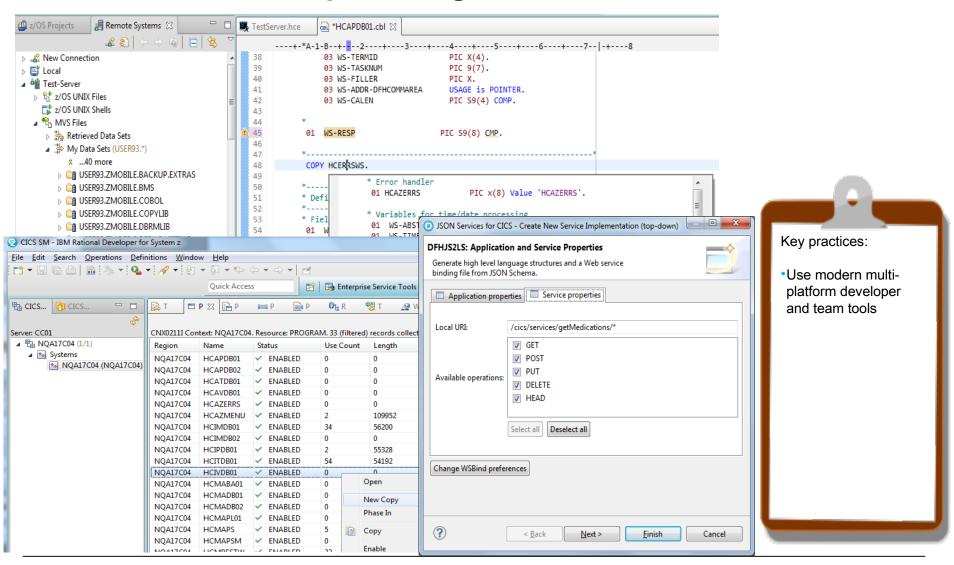


# Tanuj: Mid-Tier Developer using RAD for WebSphere



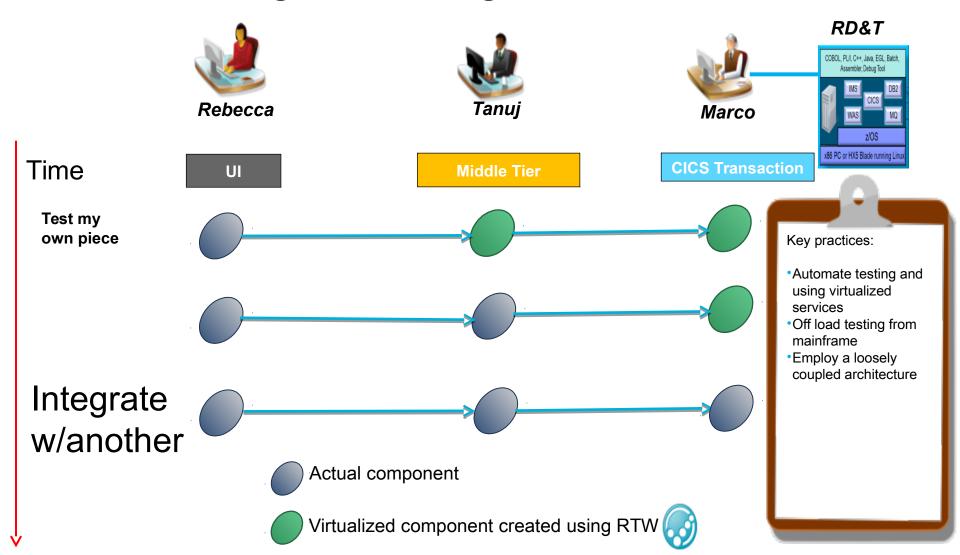


### Marco: CICS Developer using RDz



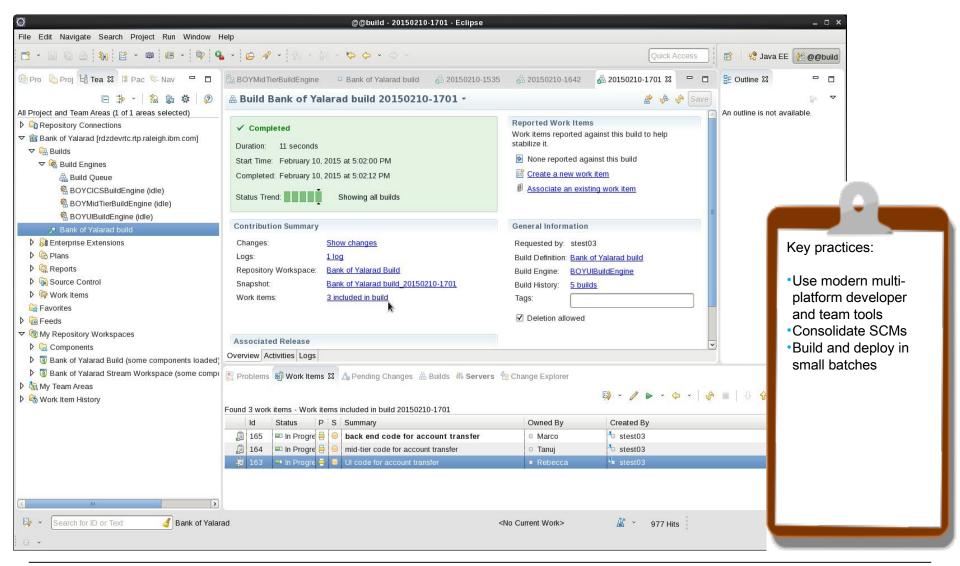


## **Continuous Integration Testing**



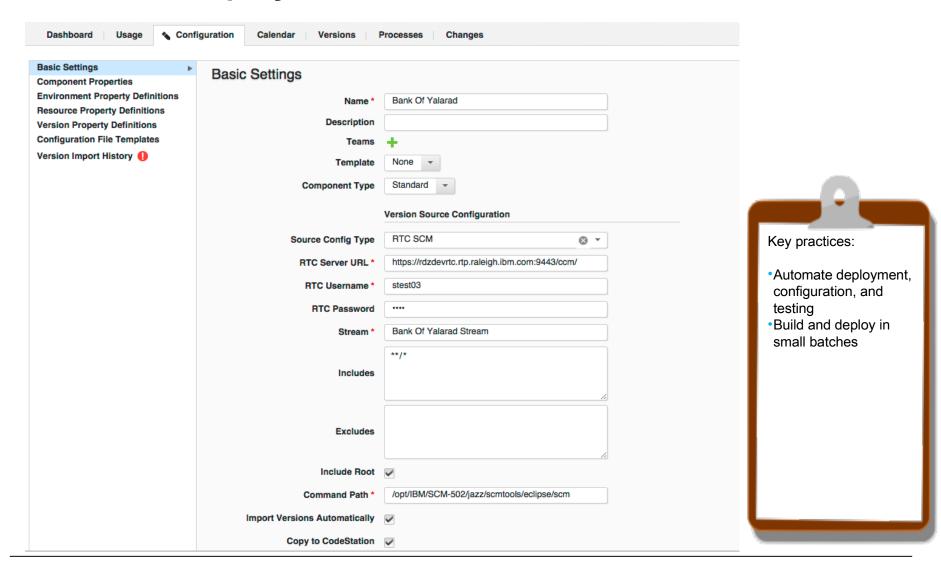


#### **Automated Build: Base Code Built with RTC**



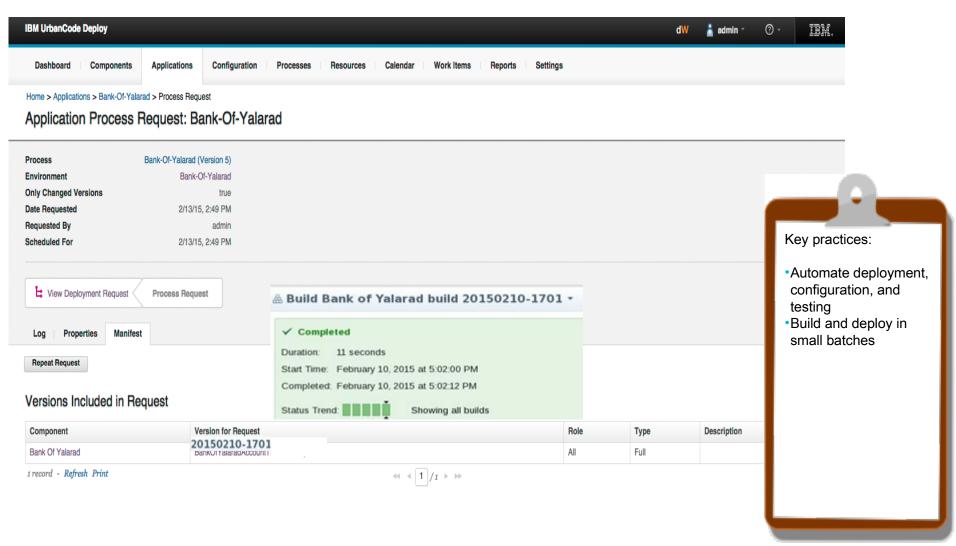


### **Automated Deployment from RTC to UCD**



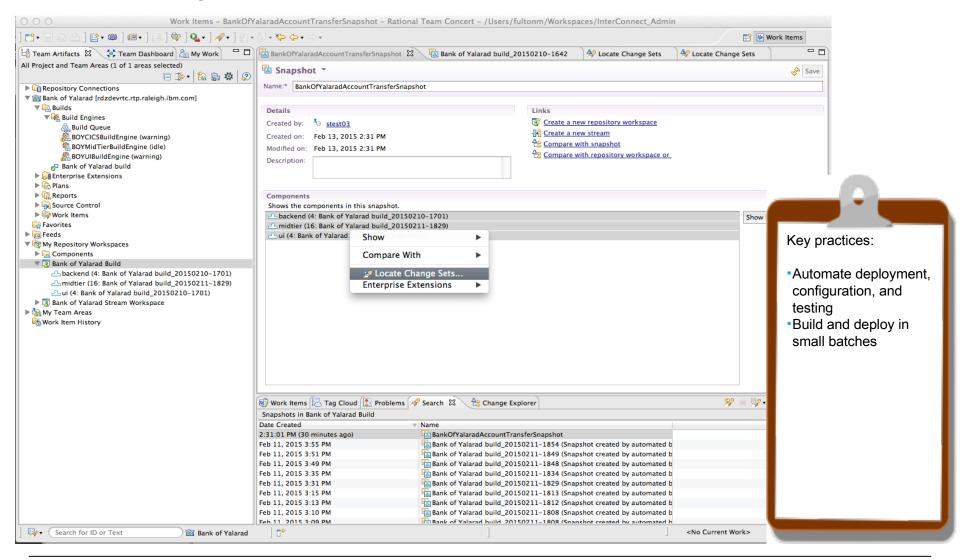


# Traceability: Trace deploy to build with UCD





# Traceability: Trace build to components with RTC





## **Summary**

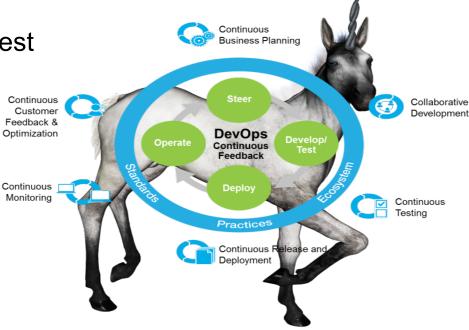
Tools **are** available to support this evolution....

Modern multi-platform developer and team tools

Consolidated SCM

Automated build, deploy, test

Real-time dashboards





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